







I am pleased to present the 2008 Annual Report of the New Orleans Police Department, and would like to take a moment to reflect on the problems faced and the significant accomplishments achieved since I took command of the Department. The year 2008 brought many challenges to the Police Department. We entered the year with under 1400 officers and a shortage of police vehicles. Most of our equipment was damaged and outdated. The majority of the police divisions and units were still working out of FEMA trailers as a temporary facility. We have come a long way. We have faced many obstacles, but despite all, we have made great progress and continue to do so. I would like to commend the men and women that serve under me for their continued support and hard work. Together, we will continue to make progress in the fight against crime in our great city.

# **Bureau of Investigations**

#### Homicide Unit

In 2008 numerous successes were realized in operations and material acquisition. Enhancing operations, the interview and interrogation rooms were updated with monitoring and video recording equipment. A federal grant was secured to purchase equipment such as notebook computers, network printers and office supplies. An Automated Fingerprint Identification System (AFIS) and a Persons of Interest data base were added to the inventory, the AFIS assisting investigators by identifying and tracking murder suspects.

A priority continues to be maintaining and developing further the close liaison with local, state and federal law enforcement agencies and federal prosecutors. The FBI and the NOPD established a first of its kind partnership with FBI agents working hand-in-hand with homicide investigators. This relationship has provided professional and community understanding and appreciation with the U.S. Attorney General Office accepting investigations.

Working with the DA Office and Criminal District Court, recent successes include eight individuals convicted of murder receiving Life in Prison sentences. Success rates should be enhanced as the Community District Attorney Initiative begins to show results (see Operations Bureau).

The murder clearance and solve rates for 2008 were higher than in 2007 and above the UCR average. There were 179 murder investigations with a solve rate of 61%.



#### Murder / Solve Rate

# Sex Crimes Unit

The Sex Crimes Unit maintains one of the highest clearance rates in the United States at 82%.

The following gives noteworthy accomplishments in 2008:

- Victims/Witness Assistance Unit re-established
- Forensic Interview Training completed by four of the six officers assigned to the unit
- Sex Crime detectives completed investigations on all 1,350 known pre-Katrina registered sex offenders



Sex Crimes

#### Juvenile Unit

The city's Juvenile Curfew Center continued to operate under the purview of the unit and now has a Juvenile Detention Alternative Initiative. This program keeps the juveniles who are repeat offenders in custody and not released on the Total Sentencing Alternative Program. A counseling program at the Juvenile Curfew Center was initiated with counselors available to evaluate and identify violators in the hope of resolving the individual juvenile's problem(s).



#### Arson Unit

The Bureau of Investigations established a Law Enforcement Coordinator and a NOPD Liaison with the New Orleans Fire Department's Arson Investigation Unit. This has increased the success of criminal investigations for the year 2008.

Investigators enhanced working relationships with the FBI and the Alcohol, Tobacco and Firearms (ATF) Agency with the current primary focus on arson and bomb scene investigations. Internal administrative changes of all Arson Investigation Reports has improved intelligence gathering.

# **Operations Bureau**

#### **Reduction in Persons Crimes\***

There was a significant reduction in the categories of persons crimes which includes murder, rape, armed robbery and assault. Overall, persons crimes were reduced by 17 percent. The following gives percentage changes by specific category offense(s):

Total Index Crimes			
Offense	2007	2008	% Change
Murder**	210	179	-14.76%
Rape***	115	65	-43.48%
Arm. Robbery	948	902	-4.85%
Sim. Robbery	206	183	-11.17%
Assault	1,973	1,540	-21.95%
Person Crime Total	3,452	2,869	-16.89%

Offense	Jan - Dec 2007 Per Capita <sup>1</sup>	Jan - Dec 2008 Per- Capita <sup>2</sup>	% Change
Murder**	70	55	-21.86%
Rape***	38	20	-48.19%
Arm. Robbery	317	276	-12.78%
Sim. Robbery	69	56	-18.57%
Assault	659	472	-28.45%
Person Crime Total	1,153	879	-23.81%

Clearly, the most striking reduction was in the category of murder. The murder rate was reduced by 15 percent. This percentage represents 31 fewer murders in 2008 over the prior year.

#### **Reduction in Property Crimes\***

There was a significant reduction in the categories of property crimes which includes burglary, theft and auto theft. Overall, property crimes were reduced by 7 percent. The only category that realized an increase was automobile burglary with an increase under 1 percent. The following gives percentage changes by specific category offense(s):

То	tal Index Cı	rimes		_			
Offense	2007	2008	% Change				
Burglary Theft Auto Theft <b>Property Crime Total</b>	5,039 7,354 3,190 15,583	4,591 7,081 3,508 14,880	-8.89% -3.71% 0.56% -4.51%		Crimes Per C	capita	
				Offense	Jan - Dec 2007 Per Capita <sup>1</sup>	Jan - Dec 2008 Per- Capita <sup>2</sup>	% Chang
			Burglary Theft Auto The <b>Propert</b> y		1,684 2,457 1,066 5,207	1,406 2,169 983 4,557	-16.48% -11.74% -7.81% -12.47%

Source: Federal Bureau of Investigation Uniform Crime Report categories and statistics.

\*\* Murder totals are verified with Homicide Unit

\*\*\* Rape Totals do not include male victim nor oral sexual battery cases

Based on average population of 299,299 for 2007. Based on population indicators published by: 1 The Greater New Orleans Community Data Center, www.gnocdc.org Based on average population of 326,504 for 2008. Based on population indicators published by:

2 The Greater New Orleans Community Data Center, www.gnocdc.org

# Reduction in Total Uniform Crime Report (UCR)

There was a reduction in all but two categories of the UCR. Overall, UCR crimes were **reduced by 7 percent**. The only categories that experienced a crime increase were automobile burglary and aggravated assaults. A contributing factor to the total crime reduction is attributed to a new crime strategy which identifies hot spots throughout the city. Officers concentrate on these hot spots with pro-active patrol. The following gives percentage changes by specific category offense(s):

	2007	2008	Percentage Change
Total Persons Crime	3,452	2,869	-16.89%
Total Property Crime	15,583	14,880	-4.51%
TOTAL UCR CRIME	19,035	17,779	-6.76%

## Composite Artist

A Computer Composite Artist was identified and trained to assist with investigations through the development of a computer generated composite picture. The computer generated picture serves the public by providing a composite of criminal(s) for viewing/identification purposes. Using the composite picture(s) for public information such as "wanted posters" serves as an opportunity for the public to assist investigators by:

- Providing public recognition/identification
- Gaining additional information, leads and/or evidence

To date, over 15 computer generated composites have been generated in an assortment of case investigations ranging from rape to armed robbery and theft.



Composite Artist At Work

# Decentralized Narcotics Investigations

In July 2008, the Superintendent decentralized narcotics investigations operations. A Narcotics Unit was assigned to the  $1^{st}$ ,  $2^{nd}$ ,  $4^{th}$ ,  $5^{th}$ ,  $6^{th}$  and  $7^{th}$  Districts. This initiative placed street level and mid-level narcotics investigations under the direction of the individual District Commanders who were positioned to direct resources timely and efficiently. District Commanders were able to prioritize narcotics investigations based on real-time intelligence and crime data. This operations change gave crucial targeting flexibility and investigating flexibility to District Commanders and narcotics investigators. The following chart provides pertinent District Narcotics Unit data.

District	Search Warrants	No. of Arrests	Guns Seized
First District	26	44	6
Second District	33	54	17
Third District	3	7	0
Fourth District	20	27	12
Fifth District	14	29	4
Sixth District	28	63	11
Seventh District	29	39	17
Totals	153	263	67

In the six months since implementation, the district narcotics units have served a total of **153** search warrants and arrested **263** individuals on an assortment of narcotics related offenses.



Drug Bust

# Development of Confidential Informants

Confidential informants were aggressively cultivated and developed and District Commanders were encouraged to use this valuable asset. Informants are a valuable law enforcement resource and proper development of each informant is an essential part of management insuring efficiency, safety and success in achieving crime solve objectives. Since July 2008, many new confidential informants have become operational and have assisted detectives with multiple investigations resulting in numerous arrests.

#### Increased Case Clearance Rates

District Investigative Units crime solving/clearance rate significantly surpassed the national average in major crime categories of assault and armed robbery and surpassed the average in aggravated battery according to the Federal Bureau of Investigations (FBI). Much of the credit is given to tenacious follow-up measures by investigators. The following gives the NOPD crime cleared data and the FBI crime cleared National Average data.

Offense	% Cleared by NOPD	National Average
Aggravated Battery	60%	56%
Assault	69%	56%
Armed Robbery	42%	26%

#### City Wide Email Blasts

An "Email Blast" was developed and created for each district. The Email Blast has proven to enhance police-community relations by providing accurate, timely information to citizens concerning criminal activity in their areas' neighborhoods, providing the following:

- Alerts the community about crimes and/or crime patterns
- Gives information about significant arrests
- Informs/educates the community about crime prevention and safety issues

Email Blasts are sent out via the Internet using a Google Group page designed for each district. Any individual or group interested in joining the Google Group mailing list can sign up via the Google site.



### Community District Attorney Initiative

The Community District Attorney Initiative Grant was adopted by the Orleans Parish District Attorney's Office in 2008. Under the grant's provisions, the District Attorney's (DA) Office hired five Assistant District Attorney's (ADA) to work with the NOPD district officers.

In June 2008 the Operations Bureau developed a comprehensive strategic plan for this initiative with significant contributions from the ADA. The plan has lead to a successful partnership in fighting crime; some of the plan's components require the ADA to:

- a. Ride-along with NOPD field officers and detectives for district familiarization.
- b. Agree on/attend scheduled meetings with District Case Officer(s) to review arrest cases of note.
- c. Assist in tracking case refusals by refusal type(s) (i.e., No Probable Cause, Insufficient Nexus, etc).
- d. Assist in tracking individual officer's case refusal(s) to provide targeted individualized training.
- e. Agree on/attend weekly meetings with Platoon Commander(s) to review arrest cases, identify training needs and facilitate the resolution of any problems, real or perceived.
- f. Agree on/attend weekly meetings with District Investigations Unit (DIU) Commander(s) to identify habitual criminal offenders in the district. DIU supervisors will garner documentation to submit a historic perspective of offender(s) for better case presentation and prosecution.
- g. Agree on/attend monthly meetings with District Commanders to maintain open communications and enhance team building.
- h. Agree on/attend weekly meetings with Field Training Officer(s) to review recruit training, reports and arrest cases.
- i. Assist in preparation of upcoming court appearances.
- j. Participate in monthly roll call training discussing changes in criminal procedure, court rulings, new laws, etc.

The Community District Attorney Initiative has been vital to crime fighting success. With purpose and focus complimented with training, the ADA effort has enhanced officers' criminal case report writing skills and case preparation.

#### Hurricane Gustav

The response to Hurricane Gustav was an overwhelming success with the unprecedented evacuation of the city's entire population, the success was largely due to the efforts of the NOPD. A citizen evacuation was conducted from Union Passenger terminal with NOPD personnel assisting in directing and managing the bus evacuation and contra-flow of vehicles on major thoroughfares. At the same time, the NOPD anti-looting personnel were patrolling the city before, during and after the storm. The pro-active response actions by the NOPD received positive local and national media attention.



Contra-flow Out Of New Orleans

# Mandatory Roll Call Training

Mandatory daily roll call training was standardized by topic with all of the districts' personnel receiving the same topic training during their respective roll call. Important training topics are determined by the Operations Bureau and formalized in a training schedule with actual training conducted by district supervisors. Roll call training allows for immediate focus on current issues, new/ temporary operations/administrative changes and other professional areas of interest which may or may not be included in other types of training provided to individual officers.

### Spanish Translator/Interpreter

The significant influx of Spanish speaking people into the metropolitan area created a demand for a Spanish speaking translator/interpreter officer. Heretofore, the use of a translator/interpreter was on an as needed basis (as it continues to be in other than Spanish languages with the NOPD meeting the need from within the force i.e., Vietnamese, using Vietnamese-American NOPD officers for translator/interpreter purposes; some translating demands, however, require outsourcing to a private company).

To formalize the translator/interpreter need and to serve as a template with future Spanish and other language translators, a policy general order was established identifying the duties and responsibilities of translators/interpreters. Procedures for translator/interpreter use, payroll and overtime were established. Before this policy was created, no regulations were in place for call out procedures and overtime.

Also, facilitating the Spanish translation/interpreter needs is a handy pocket phrase book provided to officers for use until the Spanish translator/interpreter can be contacted telephonically and/or arrives on the scene. The phrase book gives basic communications amenities but most importantly focuses on police/investigation communications that would be used in the initial dispatch followed-up by on scene officers who can use the phrase book until the translator/interpreter is contacted telephonically and/or arrives on the scene.



Pocket Phrase Book

# **Public Integrity Bureau**

- a. Special Investigations Section conducted over 300 integrity tests with minimal infractions.
- b. Assumed the Administrative Duties Division, this administrative element uses/holds officers who are not/can not be assigned to their regular duty because of medical and/or other reasons.
- c. Review status/evaluate officers for return to regular assigned duty unit.
- d. Administrative Shooting Investigations, conducted hearings involving cases pending since Hurricane Katrina; current on other cases.
- e. Taser incidents, decrease in questionable use of taser and the actual use of taser.
- f. There have been no delinquent administrative reports since implementation of the Louisiana Revised Statue 40:2531 requiring all administrative reports be completed in 60 days.
- g. Partnership developed with the U.S. Attorney's Office, FBI, DA, Office of Municipal Investigations and the City's Office of Inspector General.



Police Headquarters 2009

# **Criminal Intelligence Bureau**

# Intelligence Division

- a. Successfully gathered information for intelligence operations purpose for special events in the city such as the National Basketball Association All Star Game and the National Free Trade Agreement conference.
- b. Continued relationship with the Gulf Coast High Intensity Drug Trafficking Area, a congressionally funded federal program which allows for unprecedented access to criminal and intelligence data.
- a. ATF partnership, facilitating improved tracking of recovered firearms and prosecution of federal weapons violations.

### Narcotics/Vice Division

Pro-active operations and enhanced coordination with local, state and federal agencies have resulted in confiscating \$700,000 U.S. currency from narcotics activity, case(s) operational results follow:

- Narcotics cases, 599; with 674 arrests
  - Narcotics types/amount:
    - Powder cocaine, 1.1 kilo
      - Crack cocaine, 1.03 kilo
      - Heroin, 547 grams
      - Marijuana, .925 kilos
      - Ecstasy, 35,000 tablets
- Firearms confiscated in narcotics operations, 56
  - Firearms types/amounts:
  - Assault, 8
  - Pistols, 44
  - Shotguns, 4

### Homeland Security Division

The Homeland Security Division has worked closely with the Human Relations Commission regarding Hate Crimes issues. The division continues to develop and coordinate efforts with federal agencies.

# **Administrative and Support Bureau**

# Records and Identification Division

The post-Katrina backlog has been cleared. With the assistance of two contract employees, the prints from several hundred cases have been scanned into the state system. There have been over 700 identifications made.

Facilitating operations has been the procurement of the: AFIS live scan machine and equipment, two print review stations and new server systems. An AFIS PrinTrack Latent Print Scanner was installed to scan in the latent prints and assist in the identification of finger and palm prints. A Live-Scan Machine was delivered to the Juvenile Bureau and is now installed and on line. Basic Latent Fingerprint Training was held in November 2008.



Finger Print Card Reader



Finger Print Scanner

# Public Records

A public service window was opened on the first floor of the NOPD Headquarters in March and serves approximately 500 people a week. Upon request and the payment of a nominal fee the following is provided on a walk-in basis: background checks, police reports and letters of good conduct. As a convenience to the public, the aforementioned can be obtained through mail-in Request Forms accessed on the NOPD website.

# Mobile Video Unit (MVU)

Installation of 104 in-dash cameras in marked units became operational in the 1<sup>st</sup>, 2<sup>nd</sup>, 4<sup>th</sup>, 5<sup>th</sup>, 6<sup>th</sup> and 7th Districts. Upon policy approval of the MVU, operating procedures were written and training began.

## Office of Technology

The Department developed several web based applications including:

<u>Automated Vehicle Locator</u> is a vehicle tracking system with the capabilities to provide real time location and status of platoon vehicles on a computer map and, also, provides satellite imagery of selected area(s). Supervisors can access vehicle location, status and area(s) from their desktop computers or vehicle mobile data terminals. This system significantly enhances resource use and operations by employing the most immediate personnel resource to a targeted/identified area.

<u>Field Interview Card Database</u> program allows officers to enter field interview cards directly into a database from their mobile data terminal. Using an active directory for security, the information can then be viewed by any officer logged on to the network.

<u>Homicide Persons of Interest Database</u> program allows homicide detectives to enter information about suspects into a database. Using an active directory for security, the information can then be viewed by other homicide detectives who have been given authority to access the data.

<u>Electronic Police Report (EPR)</u> program is currently used by the Trace Unit and will be used later by all districts.

Using grant funds, the following was purchased:

Mobile Data Terminals, 200 were provided to field units replacing outdated terminals.

<u>Computer Aided Dispatch</u> terminals were installed in district stations and primary support units. The terminals allow unit supervisors to view all calls for service in their district from the station computer and provides unit history retrieval on calls for service.

<u>Electronic Subpoena System</u> provides the capability to electronically distribute and track officer's subpoenas and notices for criminal court cases. The system is being integrated with the DA Office and the Criminal District Courts for total electronic notifications purposes.

#### Central Evidence and Property

To enhance the security of the facility, the following procedures were implemented:

- a. All sensitive evidence was relocated and divided into separate locations with only one person having access to each evidence area of: Valuables, Narcotics and Guns.
- b. Each category of evidence (Valuables, Narcotics and Guns) was separated and relocated to secure areas with all keys to evidence areas changed to high security keyed entries.
- c. Handwritten log books were set in place as back-up to the existing computer entry database system. Log-books provide back-up verification for/in the handling of evidence purposes.

- d. A procedural manual was written and implemented providing guidelines for employees assigned duties in the handling and managing of evidence.
- e. Employees properly trained and/or certified in the handling/managing of evidence by the International Association of Property and Evidence.

#### Education and Training Division

The NOPD Academy held three classes in 2008 (April, August and December) providing a total of 158 new officers with law enforcement training. Also, there were 21 lateral hires and reinstatements requiring education and training services.

Academy information follows:

- April 2008, Class 161: 46 recruits
- August 2008, Class 162: 70 recruits
- December 2008, class 163: 42 recruits

Hired/reinstatements information follows:

- Recruits hired, 158
- Lateral officers hired, 8
- Reinstatements, 13

The Academy provided the following training/courses/ certification:

- Less-than-lethal training for all lieutenants and sergeants
- Sergeants in-service training
- Department-wide Taser Certification course
- Self Survival Ground Techniques put in curriculum
- Hosted the Franklin Covey "Seven Habits for Law Enforcement" Training
- Began in-service training for Reserves
- Began posting available training information on the <u>www.nopd.org</u> website



Police Recruits In Training

# Scientific Criminal Investigation Division/Crime Lab

The Crime Scene Section increased their civilian staff of crime scene technicians, equiped all technicians with digital cameras and new fingerprint/crime scene kits.

Additional trainees were assigned to the Firearms Unit and a part-time trainee assigned to the Forensic Light Unit (FLU). The FLU processed over 650 cases, including all impounded evidence vehicles.

The new facility at the University of New Orleans Research and Technology Park includes the International Ballistic Identification System and a new test fire tank. Over 94 % of all firearms confiscated in 2008 were test fired. Over 3,500 entries were put into the National Integrated Ballistic Identification Network generating numerous additional hits. The FLU also developed and printed over 14,000 photographs and, processed over 135 firearms for obliterated serial numbers.

# Fleet and Equipment Services Division

There were over two hundred new vehicles issued throughout the department in 2008. Four (4) of these vehicles were buses that have the capacity of holding 45, 37, and 24 passengers.

We obtained Four (4) Sky Watch Towers that are used as command posts to monitor crowds during special events. They are also used for emergency situations as the need arises.

# Facility Support

This unit is responsibility of procuring, distributing, maintaining and replacing material and equipment integral to the daily operations of the various NOPD buildings. This unit also has the responsibility of staging designated areas for city sponsored special events such as Mardi Gras, Bayou Classic and the Sugar Bowl.



Our new Police fitness Gym in the basement of Police Headquarters is now a reality thanks to the gracious donation of Mr. William Goldring, Allen Berger Law Firm, New Orleans Scrap Metal, and the Police & Justice Foundation. The new gym is outfitted with the most up to date equipment available and will employ fitness trainers to assist officers in a program that will be most beneficial to the officers' individual needs.





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